Motiva (MOTV3) | 2Q25 Earnings: Mind the Gap Between the Old and the New Company July 30, 2025



"The Gap": The comings and goings of concessions amid rampups still mask the company's full potential

Motiva released its 2Q25 results on July 29, after market close. The company reported proforma consolidated net revenue (ex-construction) of R\$3.8bn, representing a +3% YoY% increase but -10% below our Genial estimates. The top-line was primarily impacted by stagnant revenue performance in the Roads segment (R\$2.1bn; +0.4% YoY%) and the Urban Mobility segment (R\$998mn; +0.3% YoY%). In contrast, the Airports business stood out with net revenue of R\$724mn, up +12% YoY%. Adjusting for (i) the discontinued ViaOeste operation (contract ended in 1Q25), (ii) the termination of Barcas (also in 1Q25), and (iii) the addition of the two new concessions (PRVias and Sorocabana), the company would have posted an +8% YoY% increase in consolidated net revenue.

We believe this quarter's result does not yet reflect the company's full earnings potential, primarily due to the Roads segment still undergoing optimization. In our view, three key drivers need to be unlocked to support a stronger revenue trajectory: (i) a still-volatile traffic portfolio with the exit of a large concession (ViaOeste); (ii) ramp-ups of two new concessions; and (iii) continued execution of contractual improvements in MSVia, which should provide tailwinds in the medium-long term. This, in our opinion, is the equivalent of the "mind the gap" warning — the company is currently between platforms during its transition process.

On the other hand, Motiva reported cash costs (costs and expenses excluding D&A and provisions) of R\$1.5bn, down -15% YoY%. The Roads segment saw a -35% YoY% decline (-R\$461mn), mainly reflecting the deconsolidation of ViaOeste in 1Q25. This was driven by (i) the demobilization of personnel and (ii) construction-related costs that impacted 2Q24 but were not repeated in this quarter.

A similar dynamic played out in the Urban Mobility segment, where cash costs totaled R\$350mn, a -27% YoY% decrease, primarily due to the exclusion of Barcas from the portfolio starting this quarter. In the Airports segment, cash costs rose +5% YoY%, mainly due to: (i) higher third-party service costs, with greater maintenance volume and supplier price adjustments; (ii) higher concession fees following revenue growth at Curação and BH Airport; and (iii) increased expenses related to management software at Aeris.

These factors caused our adjusted EBITDA estimate—particularly on the revenue side—to deviate by ~19% versus reported figures. While that implies a weaker-than-expected quarter, we view the gap as largely driven by non-recurring items that should not persist over the medium-long term.

Motiva (MOTV3 BZ Equity)

Recomendation: BUY

Price Target 12M: R\$ 18.00

Stock Price: R\$ 12.35

Upside (Downside): 45.75%

Performance:



Ricardo Bello

ricardo.bello@genial.com.vc

Vitor Sousa

vitor.sousa@genial.com.vc

Brasil - Genial Investimentos

Genial Institucional S.A. CCTVM

Av. Brig. Faria Lima, 3400 – 9th Floor



Motiva (MOTV3) - Income Statement - 2Q25

Motiva (MOTV3)	2Q25	2Q25E	Cons.	AxE	AxC	2Q24	YoY%	1Q25	QoQ%
Net Revenues (ex-construction)	3.797	4.238	4.419	(10)%	(14)%	3.700	3%	3.958	(4)%
cogs	(1.603)	(1.523)	(2.194)	5%	(27)%	(1.839)	(13)%	(1.545)	4%
Gross Income	2.194	2.715	2.226	(19)%	(1)%	1.861	18%	2.412	(9)%
Gross Mg (%)	57,8%	64,1%	50,4%	(628)bps	742	50,3%	748bps	61,0%	(317)bps
SG&A	(489)	(500)	-	(2)%	-	(505)	(3)%	(450)	9%
EBIT	1.705	2.215	-	(23)%	-	1.357	26%	1.962	(13)%
EBIT Mg (%)	44,9%	52,3%	-	(735)bps	4.491	36,7%	825bps	49,6%	(468)bps
D&A, Provisions	(607)	(600)	-	1%	-	(596)	2%	(482)	26%
EBITDA (ex-construction)	2.312	2.815	2.364	(18)%	(2)%	1.952	18%	2.444	(5)%
EBITDA Mg (%)	60,9%	66,4%	53,5%	(552)bps	741	52,8%	814bps	61,8%	(86)bps
Non-Recurring Items	(37)	-	-	-	-	4	-	(0)	-
Adj. EBITDA	2.275	2.815	2.364	(19)%	(4)%	1.956	16%	2.444	(7)%
Adj. EBITDA Mg (%)	59,9%	66,4%	53,5%	(650)bps	643	52,9%	705bps	61,8%	(184)bps
Net Financial Result	(1.032)	(532)	-	94%	-	(792)	30%	(1.066)	(3)%
EBT	673	1.683	-	(60)%	-	565	19%	897	(25)%
Taxes	212	(694)	-	(130)%	-	(280)	(176)%	(347)	(161)%
Minority	13	(8)	-	(252)%	-	(17)	(173)%	(4)	(403)%
NetIncome	897	980	410	(8)%	119%	268	235%	545	65%
Net Mg (%)	23,6%	23,1%	9,3%	50	1.435	7,2%	1.639bps	13,8%	986bps
Non-Recurring Items	(499)	-	-	-	-	-	-	-	-
Adj. Net Income	398	980	410	(59)%	(3)%	268	49%	545	(27)%
Net Mg (%)	10,5%	23,1%	9,3%	(1.265)bps	120	7,2%	324bps	13,8%	(329)bps

Source: Motiva; Genial and Bloomberg

The "train" hasn't quite left the station yet when it comes to operations—but all signs point to imminent departure.

Roads | Comparable Traffic Up, but Still Volatile

In terms of comparable traffic, Motiva posted a +3.4% YoY% increase. The strongest road traffic growth was seen in ViaSul and ViaCosteira (+19% YoY% and +7% YoY%, respectively), both benefiting from a soft comparison base, as 2Q24 was heavily impacted by the floods in the state of Rio Grande do Sul.

Although monthly traffic data had already been disclosed (see: Motiva (MOTV3) | Traffic Data - June/25 - Strong Quarter, Weak June Finish), we believe the sector remains more sensitive to: (i) the interest rate curve, especially given its bond-proxy nature, and (ii) indirect impacts from the U.S. tariff hike (explored in our cross-sector thematic report How President Donald Trump's Trade Tariffs Impact Brazilian Companies - available in PT). In that context, we ran a scenario using a demand price elasticity of -0.5. A 50% increase in tariffs would imply a 25% drop in volume. Based on the 2024 trade balance, this would represent a -0.5% impact on Brazil's GDP. This would further exacerbate volatility in the agribusiness sector, as already highlighted by the company this quarter. Despite



record soybean and corn harvests, Motiva pointed to: (i) high volatility in outflow rhythm, and (ii) weaker move in other agri-commodities such as coffee, cotton, and sugar.

We believe these macroeconomic distortions could add further volatility to Motiva's operations and stock, especially considering potential repercussions for the DI curve.

But positives are on the horizon. We see operational momentum building, with key drivers "about to leave the station." Specifically: (i) Sorocabana is expected to post a 2025–29 traffic CAGR of 37%, (ii) PR Vias should grow at a 2025–31 CAGR of 10%, and (iii) MSVia is entering a ramp-up phase following contract optimization. These drivers should support consolidated results, which are already showing increased stability in Urban Mobility and robust operational gains in Airports. Both segments act as important operational hedges while the company continues to pursue the divestment of the Airports business.

Urban Mobility. This was a stable quarter in terms of comparable passenger numbers, with a slight +0.5% YoY% increase. The highlight was the VLT Carioca concession, which posted +8.6% YoY% growth, transporting 6.1mn passengers in 2Q25. This increase reflects continued demand consolidation following the opening of the Gentileza Intermodal Terminal (TIG).

Airports. The Airports segment once again led growth, with a +10% YoY% increase in total passengers. BH Airport stood out with +12% YoY% growth, supported by jet fuel tax reductions and incentives from the state of Minas Gerais. Additionally, the South and Central blocks also grew, driven by higher load factors and increased seat offerings—a result of Motiva's ongoing route development efforts in partnership with airlines.



Motiva (MOTV3) - Operational Figures - 2Q25

GDP - Genial Estimates	2,35%	1,40%	95bps	-
Consolidated Volume	252.798	262.133	-3,6%	-
ViaOeste	-	32.409	-100,0%	-
PRVias	473	-	-	-
Sorocabana	14.861	-	-	-
Comparable total	237.464	229.724	3,4%	1,4x
MSVia	12.855	13.796	-6,8%	-2,9x
ViaLagos	2.114	2.115	-0,1%	0,0x
ViaCosteira	20.592	19.321	6,6%	2,8x
Rodoanel Oeste	36.101	36.356	-0,7%	-0,3x
ViaSul	23.298	18.994	22,7%	9,6x
SPVias	18.666	17.800	4,9%	2,1x
RioSP	43.446	42.170	3,0%	1,3x
AutoBAn	80.392	79.171	1,5%	0,7x
Traffic Volume (thousand veh.)	2Q25	2Q24	YoY%	GDP Elas

	10.773		10,070
Comparable Total	10,449	9,499	10.0%
Bloco Central	2.133	1.839	16,0%
Bloco Sul	2.929	2.708	8,2%
BH Airport	3.268	2.925	11,7%
Curação	582	495	17,5%
Aeris	1.536	1.531	0,3%
Passengers (thousands) - Airports	2Q25	2Q24	YoY%

Passengers (thousands) - Mobility	2Q25	2Q24	YoY%
ViaQuatro	51.227	50.859	0,7%
VLT Carioca	6.183	5.693	8,6%
MetrôBahia	29.014	29.613	-2,0%
ViaMobilidade (5 and 17 - lines)	42.610	42.667	-0,1%
ViaMobilidade (8 and 9 - lines)	59.826	59.009	1,4%
Comparable Total	188.860	187.841	0,5%
Barcas	-	3.350	-
Consolidated Volume	188,860	191.191	-1.2%

Source: Motiva; Genial and Bloomberg. Note: GDP Estimates for 2Q25 from Genial Macro Team.

The "platform": more leveraged capital structure expected – EBITDA on the way

Finally, the company reported a Net Debt/Adjusted EBITDA ratio of 3.7x, up +0.6 p.p. YoY. The company's indebtedness reflects the funding for (i) Rota Sorocabana (R\$2.1bn) and PR Vias (R\$1bn). As previously mentioned in the operational section, the company is expected to ramp up its numbers through new concessions and operational improvements. With an EBITDA CAGR of 12% for PR Vias (2025–31) and 13% for Sorocabana (2025–29), both concessions are set to play a key role, potentially adding between ~R\$800mn–1bn to the



company's consolidated EBITDA. It is also worth highlighting the company's amortization profile, with 50% of amortizations maturing from 2032 onward. With the remaining EBITDA ramp-up and no loss-making assets in the portfolio, we believe the company may reduce leverage later this year to around 3.5x — a healthy peak level considering the company's current growth profile.

Tougher macro, but fundamentals remain solid; BUY

MOTV3 delivered a messier quarter, though natural for a company undergoing a transition — exits, additions, and ramp-up of operations across the portfolio. This transition appears well contracted, with new additions to the portfolio and contract optimizations in both highways and mobility segments. The company's efficiency is reinforced by the solid performance of non-core assets (airports and relative stability in mobility). We believe the company's operational efficiency initiatives (targeting ~35% Cash OPEX/Net Revenue by 2035) will continue to provide strong support for an ~11% EBITDA CAGR between 2025–27E. Based on our estimates, MOTV3 is trading at a real IRR of 11% and 5.7x–5.1x EV/EBITDA in 2025E–2026E.



Disclosure Section

GENERAL DISCLAIMER

This report has been produced by the research department ("Genial Institutional Research") of Genial Institutional Corretora de Câmbio, Títulos e Valores Mobiliários S.A. ("GENIAL INSTITUTIONAL CCTVM"). Genial Institutional is a brand name of Genial Investimentos CCTVM.

This report may not be reproduced or redistributed to any other person, in whole or in part, for any purpose, without the prior written consent of GENIAL INSTITUTIONAL CCTVM. GENIAL INSTITUTIONAL CCTVM accepts no liability whatsoever for the actions of third parties in this respect.

This research report is for distribution only under such circumstances as may be permitted by applicable law. This research report has no regard to the specific investment objectives, financial situation or particular needs of any specific recipient, even if sent only to a single recipient. This research report is not guaranteed to be a complete statement or summary of any securities, markets, reports or developments referred to in this research report. Neither GENIAL INSTITUTIONAL CCTVM nor any of its directors, officers, employees or agents shall have any liability, however arising, for any error, inaccuracy or incompleteness of fact or opinion in this research report or lack of care in this research report's preparation or publication, or any losses or damages which may arise from the use of this research report

GENIAL INSTITUTIONAL CCTVM may rely on information barriers, such as "Chinese Walls" to control the flow of information within the areas, units, divisions, groups, or affiliates of GENIAL INSTITUTIONAL CCTVM.



Investing in any non-U.S. securities or related financial instruments (including ADRs) discussed in this research report may present certain risks. The securities of non-U.S. issuers may not be registered with, or be subject to the regulations of, the U.S. Securities and Exchange Commission. Information on such non-U.S. securities or related financial instruments may be limited. Foreign companies may not be subject to audit and reporting standards and regulatory requirements comparable to those in effect within the United States.

The value of any investment or income from any securities or related financial instruments discussed in this research report denominated in a currency other than U.S. dollars is subject to exchange rate fluctuations that may have a positive or adverse effect on the value of or income from such securities or related financial instruments.

Past performance is not necessarily a guide to future performance and no representation or warranty, express or implied, is made by GENIAL INSTITUTIONAL CCTVM with respect to future performance. Income from investments may fluctuate. The price or value of the investments to which this research report relates, either directly or indirectly, may fall or rise against the interest of investors. Any recommendation or opinion contained in this research report may become outdated as a consequence of changes in the environment in which the issuer of the securities under analysis operates, in addition to changes in the estimates and forecasts, assumptions and valuation methodology used herein.

The locally listed shares of Brazilian companies may only be purchased by investors outside of Brazil who are "eligible investors" within the meaning of applicable laws and regulations.



2. ANALYST(S) DISCLOSURES AND CERTIFICATION

The principal analyst, VITOR SOUSA, is responsible for the content of this report and for meeting the requirements of Securities and Exchange Commission of Brazil (CVM) Instruction 598/2018.

The analysts hereby certify that the views expressed in this research report accurately reflect their personal views about the subject securities or issuers and it was prepared in an independent manner, including with respect to the person and to GENIAL INSTITUTIONAL.

The analyst hereby certifies that he (she) has no connection with any individual who works for the issuer(s) discussed in this report.

The analyst hereby certifies that he (she), or his (her) spouse or companion, either directly or indirectly, in his or her own name or on behalf of a third party, does not hold any of the securities covered in this report.

The analyst hereby certifies that he (she), or his (her) spouse or companion, is not directly or indirectly involved in the purchase, disposal or brokering of the securities covered in this report.

The analyst hereby certifies that he (she), or the his (her) spouse or companion, has no direct or indirect financial interest in the issuer covered in this report (other than trading shares in investment funds, in which the analyst cannot control, directly or indirectly, the administration or management of the fund, or which do not concentrate investments in sectors or companies that are covered by reports produced by the analyst).

The analyst's compensation is, directly or indirectly, determined by income from GENIAL INSTITUTIONAL's business and financial operations.



In addition, the analysts certify that no part of their compensation was, is, or will be directly or indirectly related to the specific recommendations or views expressed in this research report.

The compensation of the analyst who prepared this report is determined by research management and senior management (not including investment banking). Analyst compensation is not based on investment banking revenues, however, compensation may relate to the revenues of GENIAL INSTITUTIONAL CCTVM, its affiliates and/or subsidiaries as a whole, of which investment banking, sales and trading are a part. Compensation paid to analysts is the sole responsibility of GENIAL INSTITUTIONAL CCTVM.

The analyst hereby certifies that he (she), or his (her) spouse or companion, does not serve as an officer, director, or advisory board member of the subject company.

The principal analyst is responsible for the content of this report and for meeting the requirements of Securities and Exchange Commission of Brazil (CVM) Instruction 598/2018.

Unless otherwise stated, the individuals listed on the cover page of this report are research analysts.

3. ADDITIONAL DISCLOSURE



- *I)* This document was prepared by GENIAL INSTITUTIONAL Research and is hereby supplied for the sole purpose of providing information about companies and their securities.
- II) The information contained herein is provided for informational purposes only and does not constitute an offer to buy or sell, and should not be construed as a solicitation to acquire, any securities in any jurisdiction. The opinions expressed herein regarding the purchase, sale or holding of securities, or with respect to the weighting of such securities in a real or hypothetical portfolio, are based on careful analysis by the analysts who prepared this report and should not be construed by current or future investors as recommendations for any particular investment decision or action. The investor's final decision should be made considering all of the risks and fees involved. This report is based on information obtained from primary or secondary public sources, or directly from companies, and is combined with estimates and calculations prepared by GENIAL INSTITUTIONAL CCTVM. This report does not purport to be a complete statement of all material facts related to any company, industry, security or market strategy mentioned. The information has been obtained from sources believed to be reliable, but GENIAL INSTITUTIONAL CCTVM does not make any express or implied representation or warranty as to the completeness, reliability or accuracy of such information. The information, opinions, estimates and projections contained in this document are based on current data and are subject to change. Prices and availability of financial instruments are indicative only and subject to change without notice. GENIAL INSTITUTIONAL CCTVM is under no obligation to update or revise this document or to advise of any changes in such data.
- **III)** The securities discussed in this report, as well as the opinions and recommendations contained herein, may not be



appropriate for every type of investor. This report does not take into account the investments objectives, financial situation or particular needs of any particular investor. Investors who wish to buy, sell or invest in securities that are covered in this report should seek independent financial advice that takes individual characteristics and needs into consideration, before making any investment decision with respect to the securities in question. Each investor should make independent investment decisions after carefully analyzing the risks, fees and commissions involved. If a financial instrument is denominated in a currency other than an investor's currency, changes in exchange rates may adversely affect the price or value of, or the income derived from the financial instrument, and the reader of this report assumes all foreign exchange risks. Income from financial instruments may vary, and therefore their price or value may rise or fall, either directly or indirectly. The information, opinions and recommendations contained in this report do not constitute and should not be interpreted as a promise or guarantee of a particular return on any investment. Past performance does not necessarily indicate future results, and no representation or warranty, express or implied, is made herein regarding future performance. Therefore, GENIAL INSTITUTIONAL CCTVM, its affiliated companies, and the analysts involved in this report take no responsibility for any direct, indirect or consequential loss resulting from the use of the information contained in this report, and anyone using this report undertakes to irrevocably indemnify GENIAL INSTITUTIONAL CCTVM and its affiliates from any claims and demands.

IV) Prices in this report are believed to be reliable as of the date on which this report was issued and are derived from one or more of the following: (I) sources as expressly specified alongside the relevant data; (II) the quoted price on the main regulated market for the security in question; (III) other public



sources believed to be reliable; or (IV) GENIAL INSTITUTIONAL CCTVM's proprietary data or data available to GENIAL INSTITUTIONAL CCTVM.

- **V)** No representation or warranty, either express or implied, is provided in relation to the accuracy, completeness or reliability of the information contained herein, except with respect to information concerning GENIAL INSTITUTIONAL CCTVM, its subsidiaries and affiliates. In all cases, investors should conduct their own investigation and analysis of such information before taking or omitting to take any action in relation to securities or markets that are analyzed in this report.
- VI) GENIAL INSTITUTIONAL CCTVM makes no representations herein that investors will obtain profits. GENIAL INSTITUTIONAL CCTVM will not share with investors any investment profits nor accept any liability for any investment losses. Investments involve risks and investors should exercise prudence in making their investment decisions. GENIAL INSTITUTIONAL CCTVM accepts no fiduciary duties on behalf of recipients of this report and in communicating this report is not acting in a fiduciary capacity. This report is not to be relied upon in substitution for the exercise of recipient's independent judgment. Opinions, estimates, and projections expressed herein constitute the current judgment of the analyst responsible for the substance of this report as of the date on which the report was issued and are therefore subject to change without notice and may differ or be contrary to opinions expressed by other business areas or groups of GENIAL INSTITUTIONAL CCTVM as a result of using different assumptions and criteria. The information, opinions and recommendations contained in this report do not constitute and should not be interpreted as a promise or guarantee of a particular return on any investment.

- VII) Because the personal views of analysts may differ from one another, GENIAL INSTITUTIONAL CCTVM, its subsidiaries and affiliates may have issued or may issue reports that are inconsistent with, and/or reach different conclusions from, the information presented herein. Any such opinions, estimates, and projections must not be construed as a representation that the matters referred to therein will occur. Prices and availability of financial instruments are indicative only and subject to change without notice. Income from financial instruments may vary, and therefore their price or value may rise or fall, either directly or indirectly.
- VIII) This document may not be: (a) photocopied or duplicated in any manner, in whole or in part, and/or (b) distributed without GENIAL INSTITUTIONAL CCTVM's prior written consent. GENIAL INSTITUTIONAL CCTVM accepts no liability whatsoever for the actions of third parties in this respect.
- **IX)** Neither GENIAL INSTITUTIONAL CCTVM nor any of its affiliates, nor any of their respective directors, employees or agents, accepts any liability for any loss or damage arising out of the use of all or any part of this report.
- X) GENIAL INSTITUTIONAL CCTVM (or its affiliates, officers, directors or employees) may, to the extent permitted by law, have acted upon or used the information herein contained before the publication of this report and may have a position in securities issued by the companies mentioned herein and may make a market or act as a principal in any transactions in any such securities. Genial Institutional may from time to time perform investment banking or other services to, or solicit investment banking or other business from, the companies mentioned herein.

4. IMPORTANT DISCLOSURES FOR U.S. PERSONS



This research report was prepared by Genial Institutional CCTVM, a company authorized to engage in securities activities in Brazil. Genial Institutional CCTVM is not a registered broker-dealer in the United States and, therefore, is not subject to U.S. rules regarding the preparation of research reports and the independence of research analysts. This research report is provided for distribution to "major U.S. institutional investors" in reliance on the exemption from registration provided by Rule 15a-6 of the U.S. Securities Exchange Act of 1934, as amended (the "Exchange Act") and is not being provided pursuant to a soft-dollar arrangement.

Any U.S. recipient of this research report wishing to effect any transaction to buy or sell securities or related financial instruments based on the information provided in this research report should do so only through Auerbach Grayson & Company LLC ("AGCO"), a registered broker dealer in the United States with an office at 20 West 55th Street New York, NY 10019, (212) 453-3523. Under no circumstances should any recipient of this research report effect any transaction to buy or sell securities or related financial instruments through Genial Institutional CCTVM.

If the report is to be distributed to anyone other than Major U.S. Institutional Investors in the United States. AGCO accepts responsibility for the contents of this report as provided for in relevant SEC releases and SEC staff no-action letters.

The analyst whose name appears in this research report is not registered or qualified as a research analyst with the Financial Industry Regulatory Authority ("FINRA") and may not be an associated person at Auerbach Grayson & Company LLC ("AGCO") and, therefore, may not be subject to applicable restrictions under FINRA Rules on communications with a subject company, public appearances and trading securities held by a research analyst account.



The disclosures contained in research reports produced by GENIAL INSTITUTIONAL CCTVM and distributed by Auerbach Grayson & Company LLC ("AGCO") in the U.S. shall be governed by and construed in accordance with U.S. law. This report may not be reproduced or redistributed to any other person, in whole or in part, for any purpose, without the prior written consent of GENIAL INSTITUTIONAL CCTVM. Additional information relative to the financial instruments discussed in this report is available upon request.

UK Disclaimer.

- I) This document is STRICTLY CONFIDENTIAL to the recipient, may not be distributed to the press or other media and may not be reproduced in any form. this document is directed only at persons who are "INVESTMENT PROFESSIONALS" falling within article 19(5) of the FSMA 2000 (FINANCIAL PROMOTION) ORDER 2005, or HIGH NET WORTH BODIES falling within ARTICLE 49(2) of that order (together THE "RELEVANT PERSONS"). This document must not be acted on or relied on by persons who are not RELEVANT PERSONS.
- II) The distribution of this document in other jurisdictions may be restricted by law and persons into whose possession this document comes should inform themselves about, and observe, any such restrictions. Any failure to comply with these restrictions may constitute a violation of the laws of any such other jurisdiction.

Copyright 2024 GENIAL GENIAL INSTITUTIONAL CCTVM